

HUD Narratives

FY 2023 Action Plan

(Federal Fiscal Year 2022)



DEPARTMENT OF COMMUNITY PLANNING, HOUSING & DEVELOPMENT
2100 Clarendon Boulevard, Suite 700, Arlington, VA 22201
TEL (703)228-3760 FAX (703)228-3834
www.arlingtonva.us

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Annual Action Plan describes how the County will use Community Development Block Grant (CDBG) and HOME Investment Partnership funds to address affordable housing, homelessness, community and economic development during the fiscal year. The Plan describes the County's needs in these areas and the resources and goals to address those needs.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The four goals and objectives as outlined in the federal fiscal year 2021-2025 (County FY 2022-2026) Consolidated Plan are as follows:

Create and sustain affordable housing

- Increase the supply of committed affordable units (CAFs)
- Rehabilitate or repair existing CAFs, including improving energy efficiency
- Improve owner-occupied housing
- Assist households to become first-time homeowners

Promote healthy and self-sufficient families

- Provide job training and skills development
- Foster microenterprise development
- Reduce barriers to employment
- Assist families to build assets
- Reduce barriers to digital technology and broadband internet
- Support increased educational attainment for youth and families
- Increase individual and family health and well-being

Stabilize families at risk of homelessness

- Provide permanent supportive housing for homeless persons with disabilities
- Rapidly rehouse homeless persons
- Prevent households from becoming homeless
- Provide emergency housing

Foster vibrant and sustainable neighborhoods

- Provide technical assistance and referrals to community resources
- Educate residents on housing issues through events and workshops
- Physically improve neighborhoods through cleanup events
- Support public infrastructure development that improves access to broadband internet
- Foster community engagement through neighborhood-focused community events

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Future goals and projects are established via a community needs assessment, housing market analysis and input from service providers and the general public. Review of program performance allows the County to determine progress towards achieving goals, what is left to be done and what adjustments are needed. Each year the County reports on accomplishments and progress toward Consolidated Plan goals in the Consolidated Annual Performance and Evaluation Report (CAPER), as well as completing an Annual Report that details the progress towards meeting the County’s affordable housing goals as outlined in the Affordable Housing Master Plan, which was approved in September 2015 and updated in February 2022. These evaluations were used as part of the process towards choosing the County’s goals and projects for County FY 2023.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The planning process for the Action Plan involved a public hearing to discuss general community needs in December 2021 as well as a public hearing to review the draft Action Plan in March 2022. Consultation was made with subject matter experts in many areas, as well as Arlington residents representing a wide range of populations and interests, including the Community Development Citizens Advisory Committee, the Department of Human Services, and Arlington Economic Development.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Arlington County provided several opportunities for public comment on the FFY 2022 (County FY 2023) Action Plan: at the March 2 Community Development Citizen Advisory Committee (CDCAC) meeting, through a 30-day public comment period from March 2 through April 1, and at the March 29, 2022 County Board Public Budget Hearing. A summary of public comment can be found below:

6. Summary of comments or views not accepted and the reasons for not accepting them

7. Summary

Arlington County created a Citizen Summary that provides a snapshot of Arlington's community development needs and describes strategies that the County will undertake over the next year to meet intended goals.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| Agency Role | | Name | Department/Agency |
|--------------------|------------------|---|-------------------|
| CDBG Administrator | ARLINGTON COUNTY | Community Planning, Housing and Development | |
| HOME Administrator | ARLINGTON COUNTY | Community Planning, Housing and Development | |

Table 1 – Responsible Agencies

Narrative (optional)

Arlington's Department of Community Planning, Housing and Development (DCPHD) is the lead agency in the development of the Annual Action Plan. The Housing Division of the DCPHD administers the Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) programs. The Annual Action Plans describe proposed projects using these funds, as well as public and private agencies that will administer projects or programs.

Arlington leverages its federal funds with local and state funds to accomplish the County's housing and community development goals. This includes Affordable Housing Investment Fund (AHIF) for development of affordable rental housing and a certain portion for housing-related services programs, the Housing Grants rental subsidy program, and Community Services Block Grant (CSBG) and Temporary Assistance for Needy Families (TANF) funds from the U.S. Department of Health and Human Services, through the Virginia Department of Social Services. Arlington also serves as the County's Community Action Agency (CAA).

Arlington's Department of Human Services (DHS) coordinates the local Continuum of Care, and administers Emergency Solutions Grants (ESG), Homeless Prevention and Rapid Rehousing (HPRP) and other related programs. The County receives ESG funds directly from the state of Virginia. The Washington, DC metropolitan area receives HOPWA funds as a region, administered in Virginia through the Northern Virginia Regional Commission. Arlington County receives a portion of this award, administered through DHS.

Consolidated Plan Public Contact Information

For more information, contact Caitlin Jones at (703) 228-3762 or cjones1@arlingtonva.us, or Jennifer Daniels at (703) 228-3822 or jldaniels@arlingtonva.us.

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Instead of public housing, Arlington develops and maintains affordable housing through nonprofit and for-profit partners, through direct financing, technical assistance, rental subsidies to qualifying households, and a range of innovative tools and incentives for the provision of affordable housing. Three non-profit partners qualify as Community Housing Development Organizations (CHDOs).

The Director of the Department of Community Planning, Housing and Development's Housing Division leads the County's housing and community development efforts, from policy development and program design to implementation and evaluation. The Housing Division is responsible for financing affordable housing development, housing planning, community development, asset management, homeownership, tenant services, and neighborhood outreach. Division staff also serve as liaison to other federal, regional, state and local organizations, including the Metropolitan Washington Council of Governments, the Housing Association of Nonprofit Developers, and the National Association of County Community and Economic Development. The Housing Division ensures coordination of the implementation of housing programs and ensures broad civic engagement in housing and community development planning. Staff serve as liaison to three County Board advisory committees - the Community Development Citizens Advisory Committee, the Housing Commission, and the Tenant Landlord Commission.

The Department of Human Services (DHS) also plays a key role in implementing many Consolidated Plan strategies. The Economic Independence Division within DHS includes the Arlington Employment Center, Workforce Investment Board, Community Assistance Bureau, Housing Assistance Bureau and Public Assistance Bureau. The Housing Assistance Bureau Chief, within the Economic Independence Division, leads client-centered housing-related services. These services include the administration of the Housing Choice Voucher program, the local housing grants program, permanent supportive housing, homeless prevention, rapid re-housing, shelter and transitional programs. DHS also oversees implementation of Arlington's Action Plan for Ending Homelessness (formerly the 10 Year Plan to End Homelessness), and as the centralized intake agency for the local Continuum of Care (CoC), ensures coordination among all non-profit homeless providers.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The Arlington County Continuum of Care (CoC) has a well-developed and efficient crisis response system with an unchanged mission: to sustain an integrated, community-based support system which helps households at risk of homelessness keep their housing and assist any household that does become homeless in regaining stable housing. Our CoC mission is supported by a shared community

responsibility, that includes collaborative planning and an alignment of stakeholders and resources essential to Arlington County's Action Plan for Ending Homelessness.

A Centralized Access System (CAS) is core to Arlington's system of care by providing access to services across the entire Arlington CoC, matching households, as quickly as possible, with the interventions that will most effectively and efficiently prevent or end their homelessness and lead to stability. As part of Arlington's CoC intervention tools, targeted prevention and diversion services occur at each entry point to help people experiencing a housing crisis. These tools include creative problem-solving conversations to quickly identify and access safe housing alternatives, connections to community resources and family supports, housing placements or search.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

All efforts to prevent homelessness before it occurs are anchored in two programs: nonprofit Arlington Thrive provides same-day emergency financial assistance to Arlington residents in crisis; in addition, Arlington County operates several targeted prevention programs collaboratively with CoC nonprofit organizations. These programs provide short-term housing stabilization services (financial assistance, eviction prevention and case management) to households that are at risk of losing housing.

For homeless households that cannot be diverted from shelter, Arlington County's CoC utilizes a housing first approach to help individuals and/or families experiencing homelessness access a safe emergency shelter environment.

There are five County owned or sponsored family and single-adult shelters:

- Sullivan House Family Shelter (Bridges to Independence); Bed capacity 44
- Freddie Mac Foundation Family Home (Doorways for Women and Families); Bed capacity 21
- Domestic Violence Program Safehouse (Doorways for Women and Families); Bed capacity 17
- Homeless Services Center* for individuals (PathForward, formerly A-SPAN); Bed capacity 50; and Medical Respite bed capacity 5
- Residential Program Center* for individuals (New Hope Housing); Bed capacity 44

*Both the Homeless Services Center and Residential Program Center have capacity to provide 40 additional hypothermia beds (expanded due to COVID-19) for individuals during extreme weather and year-round drop-in day programming services.

Two transitional housing programs provide housing and services to help families and individuals get ready for permanent housing. These programs are site-based.

- Independence House for individuals recovering from substance abuse (National Capital Treatment & Recovery, formerly Phoenix Houses of the Mid-Atlantic)
- Homestretch is a Fairfax County-based transitional housing program that extended services to Arlington County with the purchase of two, 2-bedroom rental units which are master leased to Arlington families experiencing homelessness.

Four rapid rehousing programs provide housing and services to help families and individuals gain housing stability for the long term. Households carry a lease in their own name.

- Rapid Rehousing - Families (Bridges to Independence)
- HomeStart Rapid Rehousing - Families (Doorways for Women and Families)
- Rapid Rehousing - Individuals (PathForward, formerly A-SPAN)
- Home Rapid Re-housing - Individuals (New Hope Housing)

Five permanent supportive housing programs provide rental assistance and case management for households that are chronically homeless, homeless, persons existing institutions or have members with a disabling condition.

- A-SPAN (Turning Keys, Westover, Homebound)
- A-SPAN/Doorways for Women and Families (Homeward)
- County DHS: Permanent Supportive Housing (also serves youth transitioning out of foster care)
- County DHS: Veteran Affairs Supportive Housing (VASH)
- New Hope Housing (Just Homes, Susan's Place and Arlington Master Lease Project)

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Virginia's Department of Housing and Community Development (DHCD) is the ESG recipient, and the Arlington County Continuum of Care (CoC) competitively applies to support the following goals: reduce and prevent the number of individuals/households who become homeless, shorten the length of time an individual or household is homeless through mainstream housing resources, and reduce the number of individuals/households that return to homelessness. The Arlington County Department of Human Services (DHS) serves as the CoC Lead Agency and meets with DHCD quarterly to obtain updates and provide input on ESG plans and funding allocations.

The Arlington County CoC has an established Executive Committee that is responsible for developing a plan to apply for and utilize DHCD funding. Upon release of DHCD's request for proposals, stakeholders determine how the funding can be used and how gaps can be addressed. At monthly meetings, DHS reports on ESG monitoring activities, services and outcomes, and seeks CoC member input into ESG

planning and funding allocations. A formal Leadership Board, comprised of community based private and public sector leaders and citizens, is established within Arlington's CoC governance structure to review CoC priorities and make final funding decisions.

The Arlington County CoC routinely performs an analysis of community needs using a combination of: (a) the Housing Inventory Count, (b) the annual Point in Time (PIT) count, (c) HMIS System Performance Measures, and (d) the Arlington County CoC Annual Report Card, which measures HUD Standards, National Performance Benchmarks and program standards, and local standards. Based upon this information, the CoC establishes priorities in concert with goals developed by DHCD and HUD. Outcomes are reviewed by the CoC Executive Committee on a quarterly basis and reported to the community as part of its annual report.

The Arlington CoC has a mandated Homeless Management Information System (HMIS) Policy and Procedures Manual for all end users that serves as the guide for using the system. All Arlington County CoC partners actively utilize HMIS for data collection and case management. Arlington County's DHS supports nearly 200 HMIS user accounts for its CoC providers. Through the support of the County's HMIS administrator, providers undergo routine annual HMIS trainings and compliance reviews to ensure data accuracy and completeness for all program participants that access County services. Arlington County's CoC is responsible for annually updating the HMIS manual where final policy decisions are approved by its Executive Committee and/or Leadership Board.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

| | | |
|---|--|--|
| 1 | Agency/Group/Organization | Community Development Citizens Advisory Committee |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Employment Civic Leaders Business and Civic Leaders Neighborhood Organization Private Sector Banking / Financing |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis Economic Development Anti-poverty Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Community Development Citizens Advisory Committee is a group of civic leaders, business leaders, and neighborhood representatives that advises the Arlington County Board on community development policy and strategies. Representatives are from a wide range of community interests including aging, tenant-landlord, community services, businesses, and low- or moderate-income neighborhoods. The Commission co-sponsored the Action Plan community needs hearing and participated in the proposal review process. |

| | | |
|---|--|---|
| 2 | Agency/Group/Organization | Citizens Advisory Commission on Housing |
| | Agency/Group/Organization Type | Housing Services - Housing Civic Leaders |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Citizens Advisory Commission on Housing is a group of civic leaders and housing advocates that advises the Arlington County Board on housing policy and strategies. The group has identified continuing or increasing need for affordable housing in Arlington. |
| 3 | Agency/Group/Organization | Arlington County Department of Human Services |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Services-Employment Other government - Local |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Economic Development |

| | | |
|---|--|---|
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Arlington's Department of Human Services provides direct services to County residents including services related to public health, aging & disability, child & family, economic independence, and behavioral healthcare. Representatives of DHS were consulted during the proposal review process as subject-matter experts in the areas of economic development, job training, workforce and skills development, immigration services, and youth programs. |
| 4 | Agency/Group/Organization | Arlington Economic Development |
| | Agency/Group/Organization Type | Services-Employment Other government - Local Business Leaders |
| | What section of the Plan was addressed by Consultation? | Economic Development |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Arlington Economic Development's BizLaunch is Arlington's agency for supporting small business development. The director was consulted on need and trends in small business development and participated in the proposal review process as a subject-matter expert. |

Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|---|---|---|
| Continuum of Care | Arlington County Department of Human Services | Arlington County Continuum of Care assists people who are homeless or at risk of becoming homeless. The CoC includes County government programs/services and non-profit organizations and provides a foundation for the broader community partnership working toward the shared goals of preventing homelessness before it occurs and returning homeless individuals and families to stable housing as quickly as possible. The CoC compliments the Consolidated Plan goal to stabilize families at risk of homelessness. |
| Arlington County Affordable Housing Master Plan | Arlington County Department of Community Planning, Housing & Development | Arlington County's Affordable Housing Master Plan (AHMP) defines the County's affordable housing policy and enables Arlington to respond to the current and future needs of residents of all levels of income in the County. The plan includes the context for affordable housing in Arlington, an analysis of current and future housing needs, and the affordable housing policy. The Affordable Housing Master Plan complements the Consolidated Plan goal to create and sustain affordable housing. |

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Arlington's goal for citizen participation is to ensure broad participation of Arlington stakeholders in housing and community development planning, program development, implementation and evaluation. The Community Development Citizens Advisory Committee (CDCAC) is the lead group for the Consolidated Plan citizen participation processes and was involved in the development of the Five-Year Consolidated Plan, as well as the annual Action Plan. The Five-Year Consolidated Plan includes the Citizen Participation Plan. The Citizen Participation Plan reflects strategies to ensure broad community involvement in Arlington's housing and community development programs. Member organizations are identified to encourage representation from related advisory commissions (housing, tenant landlord, community services, disability, aging, etc.); low- and moderate-income neighborhoods; and broad community interests (businesses, minorities, etc.). The Citizen Participation Plan also meets the regulatory requirements of the CSBG community advisory board through a "tripartite" structure that is comprised of community members representing low-income neighborhoods, elected official representatives, and at-large members.

For preparation of the annual Action Plan, the County held a community needs hearing in December 2021, which was an important tool for consulting with residents and service providers on community development needs and priorities. The CDCAC hosted a second public hearing to gather feedback on the draft FFY 2022 (County FY 2023) Action Plan in March 2022.

Citizen Participation Outreach

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons |
|------------|------------------|------------------------------|---|--|--|
| 1 | Public Hearing | Non-targeted/broad community | Arlington County held a public hearing regarding community needs on December 9 to solicit feedback on community needs, specifically related to the Community Development Fund programs and HOME Investment Partnership (HOME) American Rescue Plan (ARP) funds. | <p>The biggest priority needs identified included:</p> <p>Affordable Housing:</p> <ul style="list-style-type: none"> • Rental units with deeper affordability (50% AMI and below) • Larger, family-sized units • Retrofits for homes of older populations <p>Supportive Services:</p> <ul style="list-style-type: none"> • Case management support for individuals that might not have it elsewhere, specifically for older adults and persons returning from incarceration or psychiatric facilities • Marketing, outreach to ensure hard-to-reach populations know of available County resources • Employment training and opportunities and soft skills training • Services or supports for aging individuals who don'tt qualify for County assistance | None. |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons |
|------------|------------------|------------------------------|--|------------------------------|--|
| 2 | Public Meeting | Non-targeted/broad community | In March 2022, the County held a public meeting to review the FY 2023 (FFY 2022) Annual Action Plan. | | |
| 3 | Newspaper Ad | Non-targeted/broad community | From March 2-April 2, the County solicited public comments from the general public on the FY 2023 (FFY 2022) Annual Action Plan. | | |

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Arlington County strongly supports affordable housing and community development; in FY 2022, 5.4% of its overall budget was allocated to affordable housing development, direct housing subsidies (including both federal Housing Choice Vouchers and locally-funded Housing Grants), and related programs.

Anticipated Resources

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|---|-----------------------|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 1,333,133 | 250,000 | 0 | 1,583,133 | 3,969,075 | |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|---|-----------------------|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| HOME | public - federal | Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA | 823,984 | 200,000 | 0 | 1,023,984 | 2,175,771 | |

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Arlington leverages private, state and local funds in the implementation of programs funded through federal CDBG and HOME.

The locally funded Affordable Housing Investment Fund (AHIF) is the County’s main financing program for the preservation and development of affordable housing. AHIF funding is typically used for new construction, acquisition and rehabilitation projects to preserve and improve the supply of affordable housing. The fund is leveraged with federal CDBG and HOME funds and/or federal Low-Income Housing Tax Credits, and comprised of annual General Fund appropriations, a portion of recordation tax received by the County, Affordable Housing Ordinance contributions from developers, and loan repayments. In County FY 2021, over \$15 million in local General Funds and recordation tax was allocated to AHIF. A portion of AHIF funds (\$200,000 in FY 2023) is also leveraged with CDBG public service funds to support housing services for low-income residents.

The Industrial Development Authority (IDA) of Arlington can provide below market rate bond financing for the acquisition and new construction

or rehabilitation of affordable housing projects. The Virginia Housing Development Authority (VHDA) provides tax-exempt and taxable bond financing to developers. VHDA has over \$100 million in annual tax-exempt bond authority.

A locally-funded Tenant Assistance Fund supports income-eligible households that are displaced by redevelopment as a result of County-funded affordable housing projects. In FY 2021, 19 households benefitted from TAF funding across four properties. The program will continue next year.

Arlington County receives approximately \$240,000 in Community Services Block Grant (CSBG) funds annually from the State of Virginia Department of Social Services. Arlington uses CSBG funds to supplement its community development-related activities and other CDBG-funded programs, particularly for programs that serve very low-income residents.

Arlington has a locally-funded equivalent to the Housing Choice Voucher program, known as the Housing Grants program. It provides rent assistance to low-income working families, elderly persons, and persons with disabilities, allowing households to pay about 40% of income in rent. Need for this program remains consistent: in County FY 2021, the program was funded at \$10.1 million, which included an increase to respond to the COVID-19 pandemic.

Arlington's Permanent Supportive Housing program for low-income adults with disabilities was funded at \$2.5 million in County FY 2021. The County also funds a transitional housing program, with an annual budget of \$341,338 in local funds in County FY 2021. Independent and assisted living for low-income seniors, some with intellectual disability or mental illness, served 1,521 residents.

The Real Estate Tax Relief Program provides an exemption, partial exemption and/or deferral of real estate taxes to eligible homeowners based on household income and assets. Eligible homeowners must be at least 65, or permanently and totally disabled, and not engaged in substantial gainful employment. Program is income-restricted. Assets may not exceed \$340,000 for exemption and \$540,000 for deferral.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|--|------------|----------|-----------------------------------|------------------|--|---------|---|
| 1 | Create and sustain affordable housing | 2021 | 2025 | Affordable Housing | Arlington County | Affordable Housing | | Rental units constructed: 50 Household Housing Unit Rental units rehabilitated: 50 Household Housing Unit Homeowner Housing Rehabilitated: 15 Household Housing Unit Direct Financial Assistance to Homebuyers: 23 Households Assisted |
| 2 | Promote healthy and self-sufficient families | 2021 | 2025 | Non-Housing Community Development | Arlington County | Economic self-sufficiency and well-being | | Public service activities other than Low/Moderate Income Housing Benefit: 1952 Persons Assisted Jobs created/retained: 68 Jobs Businesses assisted: 102 Businesses Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|--|------------|----------|--|------------------|--|-------------------|--|
| 3 | Stabilize families at risk of homelessness | 2021 | 2025 | Homeless | Arlington County | Affordable Housing Economic self-sufficiency and well-being | CDBG: \$50,000 | Public service activities for Low/Moderate Income Housing Benefit: 490 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 209 Households Assisted Homeless Person Overnight Shelter: 330 Persons Assisted Homelessness Prevention: 2000 Persons Assisted |
| 4 | Foster vibrant and sustainable neighborhoods | 2021 | 2025 | Affordable Housing Non-Housing Community Development | | Sustainable neighborhoods | | Public service activities other than Low/Moderate Income Housing Benefit: 3295 Persons Assisted |

Table 6 – Goals Summary

Goal Descriptions

| | | |
|---|-------------------------|---|
| 1 | Goal Name | Create and sustain affordable housing |
| | Goal Description | <p>Goal is to create and sustain affordable housing. This is an Arlington County Board priority, and significant local, state and federal funds are leveraged. Annual Action Plan goal focuses on affordable housing created and sustained through CDBG, HOME and CSBG funds.</p> <ul style="list-style-type: none"> • Increase the supply of Committed Affordable Units, including 10% permanent supportive housing (one year outcome - 50 committed affordable units developed. Of these, 5 will be permanent supportive housing). • Rehabilitate or repair existing rental housing, including increased energy efficiency (one-year outcome – 50 rental homes rehabilitated or repaired.) • Improve owner-occupied housing (one-year outcome - 15 owner-occupied homes improved). • Assist low-income households to become homeowners (one-year outcome - 23 households become first-time homeowners). |

| | | |
|---|-------------------------|---|
| 2 | Goal Name | Promote healthy and self-sufficient families |
| | Goal Description | <p>Improve economic conditions and help to ensure well-being of low- and moderate-income individuals and families through the following strategies:</p> <ul style="list-style-type: none"> • Provide job training and skills development opportunities that are accessible and affordable (one-year outcome – 170 persons will be assisted with job training and placement; of these, 116 will be placed and retain employment for 90+ days). • Foster micro-enterprise development for business owners by providing technical and financial assistance to new or expanding businesses (one-year outcome - 102 new or expanding microbusinesses will be assisted with technical and/or financial assistance and 68 jobs created or retained). • Reduce barriers to employment such as lack of English or literacy skills, legal issues such as work authorizations, lack of transportation, or lack of affordable childcare (one year outcome - 587 persons will reduce barriers to employment). • Assist families to build assets through education and training, in areas such as financial literacy and credit counseling (one year outcome - 60 persons will build assets). • Reduce barriers to equitable access to digital technology (one year outcome – 85 persons will be assisted). • Support increased educational attainment, including job training and/or civic engagement, among low-income residents, including youth (one year outcome - 477 persons will increase educational attainment). • Increase individual and family well-being through increased access to health, financial, or social resources (one year outcome - 573 persons will increase well-being). |

| | | |
|----------|------------------|--|
| 3 | Goal Name | Stabilize families at risk of homelessness |
|----------|------------------|--|

| | |
|--------------------------------|---|
| <p>Goal Description</p> | <p>Arlington County, through the Department of Human Services and Continuum of Care, expects to sustain its integrated, community-based support system to help households at risk of homelessness keep their housing and assist residents that become homeless quickly regain stable housing. Learning from the successes of Arlington County’s 10 Year Plan to End Homelessness, the County adopted an Action Plan for Ending Homelessness that leverages services such as a centralized access system embedded within the Department of Human Services to link residents to programs and services. The centralized access system includes a variety of tools and resources such as (1) targeted prevention funding for households at risk of homelessness, (2) multifaceted avenues toward rapid rehousing for households that enter shelter - with the ultimate goal leading to permanent housing destinations, and (3) emergency shelter for individuals and families where the immediate crisis could not be diverted. Through the implementation of Arlington’s 10 Year Plan, the County’s “Point in Time” count of the number of persons who are homeless showed a 58% reduction. During this span, Arlington was successful in achieving and sustaining "functional zero" for veterans identified as homeless since December 2015. Since the start of the 10 Year Plan in 2008, Arlington continues to report a reduction among its homeless population by 68% as measured by the 2021 PIT.</p> <p>The County’s stride to end homelessness is more important than ever given the COVID-19 public health crisis that has led to distress in many communities, particularly among marginalized people of color and vulnerable subpopulations. The County’s 2022 PIT data is anticipated for release April 2022, and will provide a glimpse into how a second year of a pandemic has affected Arlington County’s homeless population. Over the next year, Arlington will continue to reduce the number of days a person experiences homelessness to 30 days or less (a HUD goal) and reduce its chronically homeless populations with the goal of reaching functional zero for all individuals and families. Achieving these goals will be challenging. As the nation continues to combat a global pandemic, the lingering financial impacts among low-income households were especially hard, even while the economy begins to rebound from drastic job cuts over the last two years. For households that lost employment income, mounting financial debt arrearages continued to surge, resulting in the need for critical resources to cover living essentials. Through national best practice housing interventions, Arlington will:</p> <ul style="list-style-type: none"> • Provide permanent supportive housing for homeless persons with disabilities (FY 2023 proposed outcome – 490 individuals supported in permanent housing); • Rapidly rehouse homeless persons through case management and/or rental subsidies (FY 2023 proposed outcome - 400 individuals (209 households rapidly rehoused); |
|--------------------------------|---|

| | | |
|----------|-------------------------|---|
| | | <ul style="list-style-type: none"> • Prevent households from becoming homeless through case management, financial assistance, financial counseling, and/or targeted prevention services; (County FY 2023 proposed outcome - 2,000 unique Arlington households, prevented from becoming homeless). These efforts include state and local funding sources, as well as federal pandemic relief funding. It is expected at least 2,000 households will need over 3,000 instances of assistance more than once and from more than one funding source; • Provide emergency housing for persons who are not able to be diverted from shelter (FY 2023 proposed outcome - 330 individuals supported in emergency shelter and 280 in hypothermia winter shelter). |
| 4 | Goal Name | Foster vibrant and sustainable neighborhoods |
| | Goal Description | <ul style="list-style-type: none"> • Provide technical assistance and referrals to tenants, landlords, homeowners and homebuyers on housing issues (one year outcome - 280 residents will receive technical assistance or referral on housing resources). • Educate residents on housing issues, including fair housing, code enforcement, homeownership, and other topics by conducting community events and workshops for landlords, tenants, homeowners, and/or homebuyers (one year outcome - organize and conduct 32 educational events or workshops, with 515 participants). • Physically improve neighborhoods through clean-up events in eligible areas of Green Valley and Arlington Mill (one year outcome – 500 residents of eligible areas will participate in two neighborhood cleanups). • Foster community engagement in neighborhoods where more than 51% of households are low- or moderate-income by conducting neighborhood-focused community events (one year outcome - 2,000 participants) |

Projects

AP-35 Projects – 91.220(d)

Introduction

The projects described in the Annual Action Plan meet the four goals of the Five Year 2021-2025 Consolidated Plan: create and sustain affordable housing, promote healthy and self-sufficient families, stabilize families at risk of homelessness, and foster vibrant and sustainable neighborhoods. These projects are funded through a combination of CDBG, HOME, CSBG and AHIF Housing Services funds.

Projects

| # | Project Name |
|----|--|
| 1 | Achieve Your Dream - LEDC |
| 2 | Arlington Energy Masters - EcoAction |
| 3 | Volunteer Home Repair - Rebuilding Together |
| 4 | Aspiring. Skills. Determined. - Service Source, Inc |
| 5 | Buckingham Youth Brigade - BU-GATA |
| 6 | Case Management/Family Support - CIS of NOVA |
| 7 | Emerging Leaders - Edu-Futuro |
| 8 | Employment & Training Programs - AEC/DHS |
| 9 | Escala - NVFS |
| 10 | Growing Capital Readiness - WACIF |
| 11 | Helping Immigrant Youth Succeed - Liberty's Promise |
| 12 | Melwood JOBS - Melwood |
| 13 | Micro-Enterprise Loan Program - EDG |
| 14 | Money Smarts Program - VCE |
| 15 | Promising Futures/Housing Stability - WHDC |
| 16 | Small Business Services - LEDC |
| 17 | Training Futures - NVFS |
| 18 | Resident Services for Financial and Housing Stability - AHC |
| 19 | Supportive Housing Project - Path Forward |
| 20 | Neighborhood Strategy Area Small Grants |
| 21 | Arlington County - Housing Outreach Program |
| 22 | Arlington County - CDBG Administration |
| 23 | Arlington County - HOME Administration |
| 24 | Arlington County - Moderate Income Purchase Assistance Program |
| 25 | Multifamily Development Fund |

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Arlington’s vision is to be “a diverse and inclusive world-class urban community with secure, attractive residential and commercial neighborhoods where people unite to form a caring, learning, participating, sustainable community in which each person is important.” The Five-Year Consolidated Plan provides the framework for implementing this vision and is designed to guide the County’s affordable housing, homelessness, community and economic development policies and programs over the County FY 2022-2026 period. Projects funded through the Community Development Fund (CDBG, HOME, CSBG, TANF and AHIF Housing Services), all work towards meeting the goals of the Consolidated Plan and to further Arlington County’s community vision. Funding priorities outlined in the Consolidated Plan remain unchanged.

Each year the County issues a Notice of Funding Availability to request proposals for CDBG, CSBG, TANF and AHIF Housing Service-funded activities. Proposals are evaluated based on eligibility, quality of program design and proposal elements, intended outcomes, budget feasibility, leveraging of other resources and organizational capacity and experience. All County FY 2023 projects meet a high priority need, goal and objective as outlined in the Consolidated Plan.

In terms of public services activities, the biggest obstacle to addressing underserved needs is lack of available funding. The County continues to explore ways to maintain service delivery as Federal, state and local resources become more scarce. Another obstacle to addressing the need for affordable housing often revolves around Federal compliance requirements that complicate affordable housing development projects.

AP-38 Project Summary
Project Summary Information

| | | |
|----------|--|--|
| 1 | Project Name | Achieve Your Dream - LEDC |
| | Target Area | Arlington County |
| | Goals Supported | Create and sustain affordable housing |
| | Needs Addressed | Affordable Housing |
| | Funding | CDBG: \$35,000 |
| | Description | \$35,000 CDBG for Latino Economic Development Corporation (LEDC) to conduct outreach, one-on-one counseling, and provide educational workshops to eligible prospective home buyers that will promote homeownership and prevent foreclosure for low- and moderate-income and minority households. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 15 families will become first-time Arlington homebuyers. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | |
| 2 | Project Name | Arlington Energy Masters - EcoAction |
| | Target Area | Arlington County |
| | Goals Supported | Create and sustain affordable housing |
| | Needs Addressed | Affordable Housing |
| | Funding | CDBG: \$20,000 |
| | Description | \$20,000 CDBG for EcoAction Arlington to train volunteers to weatherize apartments occupied by low-income Arlington residents and educate residents about energy efficiency measures. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 50 units will receive energy and water conservation improvements; and 25 will receive energy and water conservation supplies and educational information through one-on-one sessions and/or workshops. |

| | | |
|----------|--|---|
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 3 | Project Name | Volunteer Home Repair - Rebuilding Together |
| | Target Area | Arlington County |
| | Goals Supported | Create and sustain affordable housing |
| | Needs Addressed | Affordable Housing |
| | Funding | CDBG: \$70,000 |
| | Description | \$70,000 CDBG to Rebuilding Together for staff and related costs to manage a single-family home repair program for seniors and persons with disabilities. Volunteers conduct energy audits and repair houses owned and occupied by low- and moderate-income persons. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 15 properties will be rehabilitated. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 4 | Project Name | Aspiring. Skills. Determined. - Service Source, Inc |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$25,000 |
| | Description | \$25,000 CDBG to ServiceSource, Inc. to assist residents with disabilities, including autism, and those with barriers to employment who may not have a disability diagnosis in achieving improved self-sufficiency, quality of life and community integration through employment opportunities. |
| | Target Date | 6/30/2023 |

| | | |
|----------|--|--|
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 10 individuals will attend the Soft Skills Club; six individuals will be placed in jobs. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 5 | Project Name | Buckingham Youth Brigade - BU-GATA |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$20,000 |
| | Description | \$20,000 CDBG for BU-GATA to encourage civic involvement and develop leadership among youth and their families in the Buckingham neighborhood. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 12 students enrolled, 10 students will demonstrate improvement in skill areas. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 6 | Project Name | Case Management/Family Support - CIS of NOVA |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |

| | | |
|---|--|--|
| | Funding | CDBG: \$20,000 |
| | Description | \$20,000 CDBG to Communities in Schools of Northern Virginia to provide case management, family engagement and holistic school-wide programs to assist Arlington Public School students and their families in accessing resources and other County services. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOMES: 160 receive case management services, 128 students will meet or exceed academic improvement goals. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 7 | Project Name | Emerging Leaders - Edu-Futuro |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$25,000 |
| | Description | \$25,000 CDBG to Edu Futuro to empower immigrant youth to achieve academically and enhance their leadership abilities through after-school programming in both middle school and high school through the Emerging Leaders I and II programs. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 90 students enrolled in ELP programs, 50 students who complete ELP I will improve academic skills, 5 students who complete ELP II will stay on track towards graduating and will apply for college. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |

| | | |
|---|--|--|
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 8 | Project Name | Employment & Training Programs - AEC/DHS |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$18,450 |
| | Description | \$18,450 CDBG, \$6,304 CSBG, and \$53,650 CSBG-TANF to Arlington Employment Center (AEC) in DHS for Childcare Development Associate (CDA) credential program. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 30 residents enrolled in the CDA training program; 20 residents complete CDA training program; 20 residents will gain employment as a result of CDA credential. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 9 | Project Name | Escala - NVFS |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$30,000 |
| | Description | \$30,000 CDBG to Northern Virginia Family Service to provide capacity building technical assistance to aspiring Arlington entrepreneurs, including entrepreneurs in the food industry. |
| | Target Date | 6/30/2023 |

| | | |
|-----------|--|---|
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOMES: 14 individuals provided technical assistance, 10 will create a business, and seven will create a viable business plan. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 10 | Project Name | Growing Capital Readiness - WACIF |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$40,000 |
| | Description | \$40,000 CDBG to Washington Area Community Investment Fund, Inc. (WACIF) to small business advisory services and access to capital to low-income Arlington entrepreneurs. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOMES: 40 entrepreneurs provided with one-one technical assistance; six small businesses provided with capital; five jobs created and 20 jobs retained. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 11 | Project Name | Helping Immigrant Youth Succeed - Liberty's Promise |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |

| | | |
|-----------|--|---|
| | Funding | CDBG: \$25,000 |
| | Description | \$25,000 CDBG to Liberty's Promise to provide an internship and after-school civic engagement program for low-income immigrant youth at Wakefield High School. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 35 students enrolled in afterschool program and job skills training programs; 3 students will complete an internship or work experience. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 12 | Project Name | Melwood JOBS - Melwood |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$20,000 |
| | Description | \$20,000 CDBG to Melwood to provide employment support services residents who are unemployed/underemployed, homeless, or at-risk of becoming homeless and are receiving case management services. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOMES: 30 residents to develop a service plan; 20 individuals to secure employment. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |

| | | |
|---------------------------|--|---|
| 13 | Project Name | Micro-Enterprise Loan Program - EDG |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$45,000 |
| | Description | \$45,000 CDBG to Enterprise Development Group (EDG) for local matching funds to provide microenterprise development services including technical assistance and business loans. Local match funding is necessary for EDG to leverage federal Small Business Administration (SBA) microloan program funds. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 10 loans will be made to microenterprises; 8 jobs created and 10 jobs retained; 33 small businesses will receive pre- and post-loan one-on-one technical assistance. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. | |
| 14 | Project Name | Money Smarts Program - VCE |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$25,000 |
| | Description | \$25,000 CDBG to Virginia Cooperative Extension (VCE) to help families build assets, increase well-being, empower economically vulnerable Arlington residents to make sound money management decisions, meet financial obligations, save for their short and long-term goals and prevent households from becoming homeless. |
| | Target Date | 6/30/2023 |

| | | |
|-----------|--|---|
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 60 individuals enrolled in program; 40 individuals graduating; 24 participants achieving short-term savings goals. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 15 | Project Name | Promising Futures/Housing Stability - WHDC |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$20,000 |
| | Description | \$20,000 CDBG to Wesley Housing Development Corporation (WHDC) for on-site programs to promote self-sufficiency, including eviction prevention/intervention, counseling, job training, referrals, food assistance, and other services for low-income adults at Whitefield Commons and Knightsbridge Apartments in Buckingham. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 100 households provided referral support; seven adults will achieve new or improved employment. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 16 | Project Name | Small Business Services - LEDC |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |

| | | |
|----|--|--|
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$40,000 |
| | Description | \$40,000 CDBG to Latino Economic Development Corporation (LEDC) to provide linguistically and culturally competent economic development services such as small business financing assistance, pre- and post-loan technical assistance, and educational workshops for low- and moderate-income aspiring entrepreneurs and existing small business owners in Arlington County. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: five loans will be made to microenterprises; five jobs created and 20 jobs retained; 15 small businesses will receive one-on-one technical assistance. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 17 | Project Name | Training Futures - NVFS |
| | Target Area | Arlington County |
| | Goals Supported | Promote healthy and self-sufficient families |
| | Needs Addressed | Economic self-sufficiency and well-being |
| | Funding | CDBG: \$20,000 |
| | Description | \$20,000 CDBG to Northern Virginia Family Service for a six-month program that teaches marketable job skills and offers post-secondary education credentials to economically disadvantaged unemployed or underemployed, high-potential adults. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 10 individuals enrolled, nine will complete the program, six participants will retain new or improved employment for 90 days. |

| | | |
|-----------|--|---|
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 18 | Project Name | Resident Services for Financial and Housing Stability - AHC |
| | Target Area | Arlington County |
| | Goals Supported | Stabilize families at risk of homelessness |
| | Needs Addressed | Affordable Housing Economic self-sufficiency and well-being |
| | Funding | CDBG: \$25,000 |
| | Description | \$25,000 CDBG to AHC, Inc. to provide group classes and one-on-one counseling services to keep families at risk of eviction in their homes and on the path to a more stable financial future. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: Eviction prevention services will be provided to 100 families at risk of eviction, and 50 families will receive one-on-one financial coaching. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 19 | Project Name | Supportive Housing Project - Path Forward |
| | Target Area | Arlington County |
| | Goals Supported | Stabilize families at risk of homelessness |
| | Needs Addressed | Affordable Housing Economic self-sufficiency and well-being |
| | Funding | CDBG: \$25,000 |

| | | |
|----|--|---|
| | Description | \$25,000 CDBG to Path Forward (formerly ASPAN) to expand the provision of housing and onsite supports at Fisher House for chronically homeless individuals and veterans who have the most significant barriers for housing placement and retention. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | EXPECTED OUTCOME: 16 chronically homeless persons will be placed in permanent supportive housing. |
| | Location Description | Activities for this project are available to all low- and moderate-income households in Arlington. |
| | Planned Activities | SEE PROGRAM DESCRIPTION ABOVE. |
| 20 | Project Name | Neighborhood Strategy Area Small Grants |
| | Target Area | NAUCK NEIGHBORHOOD STRATEGY AREA BUCKINGHAM NEIGHBORHOOD STRATEGY AREA Arlington County |
| | Goals Supported | Foster vibrant and sustainable neighborhoods |
| | Needs Addressed | Sustainable neighborhoods |
| | Funding | CDBG: \$5,000 |
| | Description | Neighborhood-based activities in neighborhood strategy areas. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | 2000 households to be impacted. |
| | Location Description | These activities will take place in Neighborhood Strategy Areas. |
| | Planned Activities | |
| | Project Name | Arlington County - Housing Outreach Program |

| | | |
|--|--|---|
| 21 | Target Area | NAUCK NEIGHBORHOOD STRATEGY AREA BUCKINGHAM NEIGHBORHOOD STRATEGY AREA Arlington County |
| | Goals Supported | Foster vibrant and sustainable neighborhoods |
| | Needs Addressed | |
| | Funding | CDBG: \$5,500 |
| | Description | Housing outreach activities in neighborhood strategy areas. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | Estimated 2,000 households will benefit from proposed activities. |
| | Location Description | |
| | Planned Activities | |
| | 22 | Project Name |
| Target Area | | |
| Goals Supported | | |
| Needs Addressed | | |
| Funding | | CDBG: \$316,626 |
| Description | | CDBG Admin |
| Target Date | | 6/30/2023 |
| Estimate the number and type of families that will benefit from the proposed activities | | |
| Location Description | | |
| Planned Activities | | |
| 23 | Project Name | Arlington County - HOME Administration |
| | Target Area | |
| | Goals Supported | |
| | Needs Addressed | |

| | | |
|-----------|--|--|
| | Funding | HOME: \$102,398 |
| | Description | HOME administration and planning activities. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | |
| | Planned Activities | |
| 24 | Project Name | Arlington County - Moderate Income Purchase Assistance Program |
| | Target Area | Arlington County |
| | Goals Supported | Create and sustain affordable housing |
| | Needs Addressed | Affordable Housing |
| | Funding | CDBG: \$630,000 |
| | Description | Direct closing cost and down payment assistance for first-time homebuyers. |
| | Target Date | 6/30/2023 |
| | Estimate the number and type of families that will benefit from the proposed activities | Eight households provided direct downpayment and/or closing cost assistance. |
| | Location Description | This project will support Arlington households County-wide. |
| | Planned Activities | |
| 25 | Project Name | Multifamily Development Fund |
| | Target Area | Arlington County |
| | Goals Supported | Create and sustain affordable housing |
| | Needs Addressed | |
| | Funding | CDBG: \$77,557 HOME: \$921,586 |
| | Description | Construction or rehabilitation of multifamily affordable housing. |
| | Target Date | 6/30/2023 |

| | |
|--|--|
| Estimate the number and type of families that will benefit from the proposed activities | To be determined. |
| Location Description | This project will serve low- and moderate-income households throughout Arlington County. |
| Planned Activities | |

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

In the past, Arlington has concentrated its CDBG resources, particularly economic development and public service dollars, into target areas, known locally as Neighborhood Strategy Areas. In past years, the majority of low- and moderate-income residents were clustered in a few neighborhoods. However, beginning with the last Consolidated Plan, this pattern is changing: using its exception criteria of 38.83%, Arlington County now has 45 block groups that are eligible low-moderate income areas. These areas are located throughout the County, although the largest proportion is in the primarily multifamily southwest neighborhoods along Columbia Pike and Four Mile Run, and the northeast neighborhoods around Rosslyn and Fort Myer Heights. As a geographically small location in an urban setting, many residents benefit from community assets, regardless of their economic status or physical location. For example, an estimated 90% of County residents live within 1 mile of public transit and Arlington County schools are consistently ranked as among the best in the country.

- **Housing.** The County combines its HOME and CDBG funds with state and local resources, including the local Affordable Housing Investment Fund (AHIF), for new construction, acquisition, and/or rehabilitation projects to preserve and improve the supply of affordable housing throughout the County. The County uses planning and zoning tools, such as its General Land Use Plan and area plans, to determine feasibility of affordable housing in specific locations. For example, the award-winning Columbia Pike Area Neighborhoods Plan has set a goal of preserving all market-rate affordable housing over 30 years along this economically and ethnically diverse, but rapidly revitalizing, corridor.
- **Economic self-sufficiency.** Priority self-sufficiency areas include financial literacy, workforce training and development, and small business development. Programs in these areas are offered County-wide to income-eligible residents, and care is taken to provide programming that is accessible to residents regardless of their neighborhood. For example, the County's Employment Center is centrally located, accessible via bus, and offers individualized training to eligible residents. Some services are offered on-site at affordable housing developments, such as financial literacy and eviction prevention.
- **Public services.** Public service needs range from after-school programs for low- and moderate-income youth, to housing counseling for potential homebuyers, to job training for County residents. In general, public services are offered County-wide to income-eligible residents. Some programs may be offered in a specific neighborhood or affordable housing development, particularly when transportation may be an issue; for example, after-school programs are generally most accessible and effective when they are neighborhood-based. Also, outreach and education to low- and moderate-income residents, particularly those with primary languages other than English, has been identified as a continuing priority, specifically in tenant issues, mediation, homeownership counseling, and home improvement resources. These

activities will be conducted primarily in the local target areas of Buckingham, Green Valley, Arlington Mill, and Pike Village Center, and in other income-eligible areas or affordable housing developments as appropriate.

Geographic Distribution

| Target Area | Percentage of Funds |
|---------------------------------------|----------------------------|
| NAUCK NEIGHBORHOOD STRATEGY AREA | 1 |
| BUCKINGHAM NEIGHBORHOOD STRATEGY AREA | 1 |
| Arlington County | 98 |

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

There is no specific priority for allocating investments geographically, as low- and moderate-income residents are located throughout the County. As described above, neighborhood-based projects such as after-school programs, and neighborhood outreach programs such as the County Housing Outreach Program will be targeted to neighborhoods with concentrations of low- and moderate-income populations. Most other programs will be available to income-eligible Arlington residents.

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Annual Action Plan goals focus on affordable housing created and sustained through CDBG, HOME and CSBG funds.

- Increase the supply of Committed Affordable Units, including 10% permanent supportive housing (one year outcome – 50 committed affordable units constructed and 50 committed affordable units rehabilitated through energy efficiency improvements).

| One Year Goals for the Number of Households to be Supported | |
|---|-----|
| Homeless | 0 |
| Non-Homeless | 95 |
| Special-Needs | 5 |
| Total | 100 |

Table 9 - One Year Goals for Affordable Housing by Support Requirement

| One Year Goals for the Number of Households Supported Through | |
|---|-----|
| Rental Assistance | 0 |
| The Production of New Units | 50 |
| Rehab of Existing Units | 50 |
| Acquisition of Existing Units | 0 |
| Total | 100 |

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

AP-60 Public Housing – 91.220(h)

Introduction

Arlington County does not have public housing.

Actions planned during the next year to address the needs to public housing

Not applicable.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Not applicable.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not applicable.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Since the adoption of its 10 Year Plan to End Homelessness, Arlington County has been able to address homelessness through a variety of programs, funded locally and through federal and state grants. The spectrum of assistance starts with a street outreach program and continues through emergency shelter, rapid rehousing programs, permanent supportive housing programs, eviction prevention assistance and housing rental subsidies.

Although these programs have housed a substantial number of homeless households, and the eviction of many more was prevented, County residents still struggle to find and maintain housing in Arlington's exceptionally expensive and competitive housing market within a small densely-populated County.

Within Arlington's Action Plan for Ending Homelessness, the County has implemented an aggressive three-year strategic plan that expects to sustain an integrated, community-based support system which will help households at risk of homelessness keep their housing and residents that become homeless to quickly regain stable housing.

The County proposes to leverage existing services such as its centralized access system embedded within the Department of Human Services to link residents to programs and services. The centralized access system includes a variety of tools and resources such as (1) targeted prevention funding for households at risk of homelessness, (2) multifaceted avenues toward rapid rehousing for households that enter shelter - with the ultimate goal leading to permanent housing destinations, and emergency shelter for individuals and families where the immediate crisis could not be diverted. Through the implementation of Arlington's 10 Year Plan (2008-2018), the County's "Point in Time" (PIT) count of the number of persons who are homeless showed a 58% reduction. During this span, Arlington was successful in achieving and sustaining "functional zero" for veterans identified as homeless since December 2015. Since the start of the 10 Year Plan in 2008, Arlington continues to report a reduction among its homeless population by 68% as measured by the 2021 PIT.

The County's stride to end homelessness is more important than ever as the influx of targeted COVID-19 funding support from Federal, State and local resources, used to prevent and quickly rehouse people experiencing homelessness, begins to wane. Communities of color where Black, Indigenous, and people of color are historically marginalized and represent Arlington County's most vulnerable subpopulations are of greatest risk of housing instability. The Arlington County Continuum of Care will uphold the County's commitment of racial equity as a leading key strategy in preventing and responding to homelessness in the region.

Over the next year, Arlington will strive to reduce the number of days a person experiences homelessness to 30 days or less (a HUD goal) and reduce its chronically homeless populations with the

goal of reaching functional zero for all individuals and families.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Arlington County’s Department of Human Services led its 2021 Point-in-Time (PIT) survey on January 27, 2021 in conjunction with the Metropolitan Washington Council of Governments (COG), local homeless non-profit partners, and members of the community, and counted a total of 171 people experiencing homelessness, with 27 persons unsheltered and 144 persons sheltered. Arlington County experienced an overall 14% decrease in the total number of persons counted in comparison to the 2020 PIT. Since the start of its 10 Year Plan to End Homelessness in 2008, Arlington continues to report a reduction in homelessness by 68%. In the most recent 2022 PIT survey, it is anticipated Arlington County will report even further reductions in the number of identified homeless persons based on its year over year comparison. The County’s 2022 PIT data is anticipated for release April 2022.

Arlington County continues its commitment to prevent and end homelessness. Through hundreds of Arlingtonians – from local government, non-profit agencies, the business community, faith groups, and individual interested citizens – the community continues to work together to develop an aggressive Action Plan to End Homelessness. Through Arlington County’s Continuum of Care (CoC), specialized street outreach efforts are operated by the Department of Human Services’ Behavioral Healthcare Division (BHD) and a County contracted non-profit partner. An organized Youth Homelessness Task Force leadership team comprised of the DHS Child and Family Services Division, Arlington Public Schools and other CoC partners lead the County’s efforts around youth homelessness. The County also works closely with its Police Department to readily identify persons experiencing street homelessness and assist those residing in places not meant for human habitation. Through the County’s DHS Treatment on Wheels (TOW) program, a dedicated team is deployed into the community offering ongoing case management services for persons living on the streets who may or may not engage with traditional shelter services. In 2021 approximately 96 persons experiencing homelessness received TOW street services.

TOW services include:

- clinical assessments (includes mental health and substance abuse disorders);
- counseling and specialized homeless case management;
- inpatient and outpatient treatment services;
- connections to housing resources.

Embedded within Arlington County’s Homeless Services Center and Residential Program Center, an

outreach and day programs engage unsheltered persons experiencing homelessness. In 2021 approximately 43 persons experiencing homelessness receive these outreach services.

Arlington's street outreach and day programs aim to provide:

- access to basic needs such as showers, laundry, telephones and mail service;
- specialized homeless case management
- connections to DHS Behavioral Healthcare and other treatment services
- access to a nurse practitioner who can prescribe medications
- a safe space for building relationships; and
- navigation to permanent and/or supportive housing destinations.

Additionally, Arlington County coordinates with the Virginia Hospital Center and Northern Virginia Mental Health Institute to ensure persons being released from psychiatric settings have immediate access to emergency shelter and services.

Addressing the emergency shelter and transitional housing needs of homeless persons

Arlington County's CoC has spent more than a decade strengthening its crisis response system to prevent homelessness and resolve it by connecting people swiftly to permanent housing opportunities. Persons in need of shelter are assessed through the DHS Centralized Access System (CAS) for programs that will best meet their needs. All services for prevention, emergency shelter, rapid re-housing, transitional housing and dedicated permanent supportive housing can be accessed through Arlington County's CAS portal.

The County's CAS includes:

- Trained clinicians using uniform assessment documentation to determine most appropriate housing intervention;
- 24-hour staffed hotline connecting persons at risk of or experiencing homelessness to services;
- Prioritization of assistance based on household need; and
- An integrated referral system that allows for direct client and partner agency referrals.

In the County's most recent fiscal year 2021, the County's five sponsored shelters served:

- Two family shelters served 43 households, or 102 individuals.
- Two shelters for singles served 204 individuals. Medical respite program served 13 individuals. Hypothermia program served 253 Arlington residents and cross jurisdictional individuals seeking

short-term winter shelter.

- One Domestic Violence Safehouse shelter served up to 44 households, or 80 individuals.

All shelter programs utilize proven best practice strategies, including:

- Completion of the Service Prioritization Decision Assistance Tool (SPDAT) to determine the most appropriate next-step housing intervention;
- Housing stabilization case management focused on ending immediate housing crisis, eliminating barriers that keep households in shelter, and securing resources to quickly move out of shelter;
- Trauma-informed care; and
- Progressive engagement.

The CoC has two transitional housing programs and one Other Permanent Housing (OPH) program.

While most transitional housing was converted to Rapid Re-housing in FY 2013, these programs continue to serve specialized sub-populations: substance abusers in recovery and families with significant needs that require long-term supports. Households are currently identified for these programs through CAS, emergency shelters, the CoC's Detoxification and Early Recovery programs and Drug Court. In County fiscal year 2023 these programs include:

- Independence House (National Capital Treatment & Recovery, formerly Phoenix Houses of the Mid-Atlantic): A transitional housing program for singles who are currently active in recovery and have secured employment. Individuals can participate for up to 24 months, but typically participate for six months before moving into permanent housing. This housing program serves on average 42 individuals per year.
- Homestretch: a Fairfax County-based transitional housing program that extended services to Arlington County with the purchase of two, 2-bedroom rental units which are master leased to Arlington families experiencing homelessness.
- Cameron Commons: An OPH that provides a rental subsidy, housing-focused case management services, comprehensive family services, and linkages to community resources. This housing program serves nine households, 15 individuals, per year.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Arlington offers two national best practice housing interventions:

- Rapid Re-Housing (RRH): RRH reduces shelter stays and eliminates barriers to housing through

the use of progressive engagement, housing-focused case management, and housing location services. In County FY 2023, RRH programs propose to serve 400 persons, and 209 households.

- **Permanent Supportive Housing (PSH):** PSH programs provide supportive services and rental subsidies to help chronically homeless households and persons with disabilities obtain and maintain housing. In County FY 2023, PSH programs will support 490 persons in permanent housing.

Coupled with these best practices, Arlington offers a local Housing Grant rental subsidy to working families with minor children, seniors age 65 and older, persons with disabilities, and clients supported by the Department of Human Services make the transition to permanent housing and independent living. Arlington's homeless population have median shelter stays of 3.1 months before placement in affordable housing units; family shelter length of stays trend higher than single-adult homeless shelter residents.

Below is a summary of the County's successful efforts.

Comprehensive Supportive Services & Prevention: Through DHS, efforts prioritize services to at-risk households to divert and prevent homelessness before it occurs. As an integral part of the CoC, DHS matches households with the interventions that will most effectively and efficiently prevent or end their homelessness, including linkages to mainstream and other supportive services. Emergency shelter is seen as the last resort option for people whose homelessness cannot be prevented.

Racial Equity: Arlington has explicitly begun to address racial equity, not only in homelessness, but across all sectors including housing, child welfare, public health, education, and the criminal justice system. The CoC established the Racial Equity Vision Group to review 3 years of disaggregated data by race, gender, ethnicity and age to confirm disproportionalities in comparison to the poverty rate, general population and uninsured rate.

Recidivism: Arlington's recidivism decreased to 12% for the first time in two years. During the COVID pandemic, the eviction moratorium, along with increased emergency financial assistance through CDBG and other sources, contributed to improved housing stability. The CoC implements strategies such as case conferences to problem solve and identify resources available to assist with stabilization; provide flexible financial supports and case management to households at risk of returning to homelessness; and closely monitor housing stability risks while reducing tenancy risks.

Family Homelessness: As a Built for Zero community that has achieved and sustained functional zero in Veteran homelessness, Arlington has adapted the platform's success in the By-Name List model for families.

Youth Homelessness: The CoC's Youth Homelessness Task Force has leveraged multi-sector private and public funding to increase availability of housing and services for homeless youth. Modifications to current projects include a private 2-year grant for \$160k to improve services for transition aged youth

(TAY) in shelters through life skills supports, trauma-focused interventions, parenting supports, mentoring, and therapy.

Domestic Violence: The CoC's domestic violence service provider, Doorways, was awarded Victims of Crime Act (VOCA) funding through the Department of Justice to support expanded emergency shelter options that are ADA compliant, develop a Lethality Assessment Program (LAP), increase mobile advocacy efforts, conduct greater outreach to underserved populations, and offer more survivor focused flexible pathways to safe housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Arlington County's CoC participates in initiatives that aim to end homelessness and fully utilize rapid-rehousing, permanent supportive housing and local rental subsidy benefits. PSH programs, including:

- 100 Homes Campaign: In 2011 this campaign was the local initiative affiliated with the national 100,000 Homes Campaign, which surveyed and identified the most vulnerable households living on the streets. Over 100 vulnerable individuals experiencing homelessness were housed during a two- and one-half-year period.
- Arlington Landlord Partnership (ALP): In 2014, Arlington County created an Arlington Landlord Partnership (ALP) through a formal agreement between Arlington County DHS, local safety net non-profit providers, local landlords, and property management companies. The goal of the ALP is to increase the availability of both private and non-profit rental housing for individuals and families whose leasing barriers prevent them from accessing permanent housing. Under this agreement, landlords apply more flexible tenant screening criterion for referred applicants which expands housing opportunities for those with high housing barriers.
- Built for Zero: Arlington was accepted to participate in the national Zero 2016 Campaign (currently Built for Zero). In December 2016, Arlington was one of three localities to reach functional zero for homeless veterans and has continued to sustain this success. Arlington is currently working to end chronic and family homelessness.
- Veterans Affairs Supportive Housing (VASH) Vouchers: Over the last several years, the CoC has worked with the VA Medical Center and neighboring jurisdictions to secure vouchers and other resources for veterans experiencing homelessness. In 2018, the Arlington Housing Choice Voucher Program was awarded 15 vouchers to support efforts to maintain functional zero status for Veterans.
- Mainstream/Non-Elderly Disabled Vouchers: Partnering with the County's Housing Choice Voucher Program, with designation as a Public Housing Authority, the Department of Human

Services and other private nonprofit partners were awarded 52 Mainstream (Section 811) Vouchers in Arlington County to serve non-elderly persons with disabilities who are transitioning out of institutional or other segregated settings, at risk of institutionalization, homeless, or at risk of becoming homeless.

- Virginia's Department of Behavioral Health and Developmental Services: Arlington County received an expansion grant for its Permanent Supportive Housing Program to serve more individuals and families with high needs for supportive services, including individuals being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions).
- Emergency Housing Vouchers (EHV): The American Rescue Plan Act 2021 allowed HUD to allocate additional housing vouchers to Public Housing Authorities operating Housing Choice Voucher Programs in areas where populations have the greatest need during the COVID-19 pandemic. A total of 36 EHV were allocated to Arlington County in June 2021.

Discussion

Arlington continued to see a decline in homelessness during its 2021 Point-in-Time count, despite the seemingly insurmountable and unprecedented pandemic. An overall decrease in homelessness during a pandemic, which left many communities wondering how homelessness would change as a result of it, is remarkable. It is also a testament and early evidence of what it will take to end homelessness in Arlington County. Through an influx of targeted Federal, State and local resources, and concerted efforts to prevent and quickly rehouse people experiencing homelessness, Arlington County was able make considerable progress on a foundation of evidence-based, Housing First strategies.

A coordinated system that includes Prevention, Diversion, Rapid Rehousing and targeted Permanent Supportive Housing are the building blocks to a well-functioning homeless response system. Arlington continues to be proactive in its outreach efforts to residents and administering homeless prevention resources and rapid rehousing programs, in consultation with stakeholders, Continuum of Care partners and assistance from various funding resources. Given the increased demand for eviction prevention resources and the looming impact of COVID-19, the County anticipates it will prevent roughly 2,000 households from becoming homeless through case management, financial assistance, and/or financial counseling through targeted-prevention services in FY2023.

The success of a homeless system also largely depends on availability of affordable housing options and addressing the root causes of homelessness through targeted resources to subpopulation impacted the most, Black, Indigenous, and other Communities of Color historically marginalized. The Arlington County Continuum of Care, with the County's adoption of a County-wide commitment of racial equity that names racial equity as a key strategy and goal area, Arlington County is ready to do the work of leading with racial equity in preventing and responding to homelessness in the region.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Arlington County is committed to producing and preserving affordable housing that meets the needs of its residents. While the County is investing considerable resources into developing and supporting affordable housing and the residents who benefit, many residents are still paying a greater share of their income on housing, and low-income residents are increasingly feeling the threat of displacement.

Long-standing systematic disparities in housing policies and programs continue to perpetuate unequal access to housing choice and affordability, including the continuing impacts of redlining policies and zoning that limits housing choice. Single-family zoning regulations have perpetuated historical patterns of segregation. As the norms of the American family are shifting, it is apparent that single-family housing is less viable, increasingly unaffordable, and not achieving fairness and inclusion. Intentional and strategic discussions about barriers and solutions are necessary in order to tackle these complex problems.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Through various planning initiatives, the County develops strategies to ameliorate barriers to affordable housing, including:

- The County's recent Analysis of Impediments to Fair Housing identified that there is a limit placed on the number of unrelated persons that can live together. This can limit housing options for households that have multiple unrelated roommates; and was identified as a potential strategy for increasing housing options in the AHMP.
- The County's recent Analysis of Impediments to Fair Housing noted that the majority of land area is zoned for single-family units, which can limit the ability to create affordable units. Arlington County has recently launched a Missing Middle Study, which will explore how new housing types could help address Arlington's shortfall in housing supply and gaps in housing choices. The Missing Middle Housing Study is being carried out in 3 phases:
- **Phase 1** – Developing a common understanding of Arlington's housing challenges and community priorities (completed in 2021); **Phase 2** – Focused study of housing types that address the County's housing shortage and limited range of housing options (to be completed in 2022); **Phase 3** – Consideration of how to implement the conclusions of the previous phases, possibly leading to recommendations to amend the Zoning Ordinance, the Comprehensive Plan, and other policies and work programs (to be completed in 2022).
- The County's Affordable Housing Investment Fund (AHIF) Notice of Funding Availability (NOFA) policy affirmatively furthers fair housing choice by disincentivizing the concentration of low- and

moderate-income households. The criteria provides more points to projects located within census tracts that are at or below the average poverty rate than those that are above the average poverty rate. Projects located in census tracts at 3x or above the average poverty rate receive zero points in that category, thereby lowering their overall score and competitiveness for funds. Given the low poverty rate of Arlington County as a whole, there are currently no census tracts at 3x and above the average poverty rate. It is recommended to examine the existing policy to possibly include areas identified as Modified R/ECAPs.

- Under the current Zoning Ordinance, up to four persons not related by blood, marriage or adoption can reside in one unit. There has been a rise in the number of non-traditional households living together for socioeconomic reasons such as pooling resources to find affordable housing near good schools or job centers. Arlington County is looking into amending the Zoning Ordinance to be more inclusive of non-traditional households.

Discussion:

AP-85 Other Actions – 91.220(k)

Introduction:

Arlington County has identified a number of actions that will address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families, develop institutional structure, and enhance coordination between public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

The primary impediment to the County's ability to meet underserved needs is the limited amount of funding to address identified priorities. Arlington continually seeks additional public and private resources to leverage its entitlement funds and incentivizes through its Community Development Fund NOFA projects that leverage substantial outside dollars in carrying out grant programs. Besides limited funding, Arlington addresses obstacles through the following methods:

- Arlington ensures that marketing materials for County-funded programs are available in languages specific to the populations seeking information.
- Continue to provide access to services such as English language training and legal services to reduce obstacles to obtaining employment; become knowledgeable about employment and housing rights. Service providers such as Legal Aid Justice Center Ayuda and Just Neighbors will serve approximately 155 individuals in these areas in County FY 2023.
- Ensure availability and access to programs aimed at increasing financial literacy and money management skills to address the obstacle of individuals with poor credit and limited housing history. Service providers such as Virginia Cooperative Extension, and resident service programs at the Arlington Partnership for Affordable Housing (APAH), AHC, Inc., and Wesley Housing Development Corporation, are funded to provide intensive one-on-one counseling to residents in affordable housing units to help them manage their finances and budgeting to reduce risk of homelessness. It is expected that these programs will serve approximately 190 individuals in County FY 2023.

Actions planned to foster and maintain affordable housing

Arlington County plans to foster and maintain affordable housing through the following actions:

- Support acquisition or rehabilitation of affordable housing, through a combination of CDBG, HOME and local funds.
- Offer affordable rehabilitation and repair programs for low- and moderate-income homeowners, particularly focused on helping seniors to age in place.
- Assist low- and moderate-income households to become homeowners by offering technical and

- financial assistance to eligible first time homebuyers.
- Support energy conservation and efficiency efforts in rental and owner-occupied housing.

Actions planned to reduce lead-based paint hazards

The County will complete an in-house review form to ensure compliance with all Federal statutes concerning lead-based paint in any Federally-assisted capital project. All units are inspected by a third party, and these inspections include lead-based paint assessment. Sellers are federally mandated to disclose lead paint and required to give buyers 10 days to conduct an inspection. Buyers are provided the “Protect Your Family from Lead in the Home” pamphlet by their agent, which is also required by law.

Volunteers working with home repair programs are instructed in lead safe work practices.

The County also engages in public education, which includes taking steps to inform the public of the dangers of lead-based paint which include providing pamphlets to targeted population sectors:

- The County’s website links to awareness campaigns by the Virginia Department of Public Health.
- County staff distributes information about lead safety at tenant education workshops conducted at affordable housing developments and neighborhood meetings.

The Public Health Division’s Environmental Health Program in the County’s Department of Human Services will perform lead risk assessments at homes of children with confirmed elevated blood lead levels following the Virginia Department of Health Environmental Elevated Blood Lead Level Investigation Manual. Arlington Housing Assistance Bureau inspectors are trained in visual Housing Quality Standard (HQS) assessments. Annual inspections are conducted at properties receiving Housing Choice Voucher rent subsidies, and many state-funded Permanent Supportive Housing properties, to ensure that paint conditions are stable.

Actions planned to reduce the number of poverty-level families

Most programs funded through CDBG and HOME are aimed at low and extremely low income households in the County, including persons unable to work due to disability or age; low wage workers including many retail, restaurant and service workers; the elderly; and families with children. The following programs and services assist the most vulnerable residents:

- Eviction prevention programs, including financial counseling to help families maintain housing, diversion, and emergency shelter services which stabilize households that are at risk of becoming homeless. Programs include AHC’s Eviction Prevention Program, resident services programs offered by nonprofits Wesley Housing Development Corporation and Arlington Partnership for Affordable Housing, Virginia Cooperative Extension’s MoneySmarts Pay program, and several eviction prevention programs operated through the County’s Department

of Human Services.

- Guaranteed Income (Pilot) program initiated by Arlington Community Foundation and the Department of Human Services aims to provide economic mobility to the lowest income residents in Arlington through a monthly cash relief of \$500 to low-income working families. This unconditional cash pilot program provides flexibility for families to utilize this cash as they choose. Funded by donors, it provides direct investment in local families to improve their economic situation and also address inequity.
- Economic independence is critical to lifting households out of poverty and the County provides services through the Arlington Employment Center, a unit of the Department of Human Services. A new Childhood Development Associate (CDA) credential training program will provide training and certification for 20 individuals.
- Other economic development programs focus on assistance for start-up and ongoing small business development. Latino Economic Development Corporation (LEDC) and Enterprise Development Group (EDG) provide business loans for startups and existing businesses, and technical assistance for small businesses. In addition, the Washington Area Community Investment Fund will provide business advisory services and access to capital. It is estimated that these programs will serve between 33-88 businesses in this fiscal year, will provide 21 loans, and offer technical assistance to maintain and create jobs.

Several job training programs funded through CDBG and Community Services Block Grant funds help individuals develop employment skills as well as assist individuals in obtaining permanent employment to improve economic self-sufficiency. Programs include La Cocina's Culinary Training & Entrepreneurship Center, ServiceSource- Aspiring. Skills. Determined. program, Northern Virginia Family Service Training Futures and Escala, and Offender Aid and Restoration's Employment program which will serve approximately 106 individuals.

Actions planned to develop institutional structure

Instead of public housing, Arlington develops and maintains affordable housing through nonprofit and for-profit partners, through direct financing, technical assistance, and a range of innovative tools and incentives for the provision of affordable housing. Two nonprofit partners qualify as Community Housing Development Organizations (CHDOs).

The Director of the Department of Community Planning, Housing and Development's Housing Division leads the County's housing and community development efforts, from policy development and program design to implementation and evaluation. The Housing Division is responsible for affordable housing development, asset management, housing planning, community development, homeownership, and neighborhood outreach. Division staff also serve as liaison to other federal, regional, state and local organizations, including the Metropolitan Washington Council of Governments, the Housing Association of Nonprofit Developers, and the National Association of County Community and Economic Development. The Housing Division ensures coordination of the implementation of housing programs

and ensures broad civic engagement in housing and community development planning. Staff serve as liaison to three County Board advisory committees - the Community Development Citizens Advisory Committee, the Housing Commission, and the Tenant Landlord Commission.

The Department of Human Services also plays a key role in implementing many Consolidated Plan strategies. The Economic Independence Division includes the Arlington Employment Center, Workforce Investment Board, Community Assistance Bureau, Housing Assistance Bureau and Public Assistance Bureau. Housing-related services include eviction prevention, administration of the Housing Choice Voucher program, local Housing Grants program, permanent supportive housing, homeless prevention and rapid re-housing, and shelter programs. DHS also oversees implementation of “Within Our Reach,” the successor to the Ten Year Plan to End Homelessness, and, as the centralized intake agency for the local CoC, ensures coordination among all homeless providers.

Continued institutional structure will be developed in this fiscal year through coordination with regional and County agencies, service providers, and citizens, including Arlington County advisory commissions, Continuum of Care steering committee, and frequent consultation with relevant County agencies. Arlington is also partnering with the Metropolitan Washington Council of Governments members to conduct a regional Assessment of Fair Housing, which will enable a regional analysis and strategies to address fair housing issues.

Actions planned to enhance coordination between public and private housing and social service agencies

Provision of social services in Arlington takes place primarily throughout the Department of Human Services and a network of more than 30 nonprofit partners through a comprehensive shared intake process. This process aims to enhance efficiencies in service delivery including reducing agency time for participants.

Coordination continues to increase significantly in response to community needs caused or exacerbated by covid. Local and regional eviction prevention task forces meet regularly, and include the County departments including the Department of Human Services, Sheriff’s Office, courts, human service and legal service providers. The County has also implemented a food security task force that includes County agencies, schools, nonprofit providers, community members, and food services.

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

| | |
|--|----------------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 800,000 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 800,000 |

Other CDBG Requirements

| | |
|---|---------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 100.00% |

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Arlington County highly leverages federal HOME and CDBG funds. On average, a tax credit housing development project consists of 44% private investment tax credit equity, 24% first trust loan, 22%

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local Affordable Housing Investment Fund, 7% developer contribution and 3% CDBG or HOME funds.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Arlington does not use HOME funds for homebuyer activities.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Arlington does not use HOME funds for homebuyer activities.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Arlington does not use HOME funds to refinance existing debt.

