

# Management Plan / County Board Priority Check List Calendar Year 2011

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## OVERVIEW

The following is a compilation of County Board priorities for Calendar Year 2011. The list supports the key priorities identified by the Chairman and County Board at its January 1 organizational meeting. These priorities are in addition to the many other annual processes, initiatives, work plans and programs currently underway, and the day-to-day operations and services provided to the community.

## 1. FISCAL SUSTAINABILITY

- 1.1. **FY 2012 Budget** – Development of and implementation of the County’s Fiscal Year 2012 Operating Budget. *(DMF)*
- 1.2. **Competitive Pay & Benefits** – Work towards a comprehensive competitive pay and benefits program including expanding telework options. *(HR)*

## 2. ENVIRONMENTAL SUSTAINABILITY

- 2.1. **Energy Conservation (DES)**
  - 2.1.1. **Community Energy Plan** – Complete report of the Community Energy and Sustainability Task Force and approve policy guidance for an Implementation Plan that lays out strategies for a comprehensive Community Energy Plan.
  - 2.1.2. **Government Emissions Reduction (Fresh AIRE)** – Make further progress toward the adopted goal of 10% reduction in the County’s carbon emission by 2012 through continued investments in efficiency in buildings and infrastructure (streetlights and water pumping) and continued purchases of green power. As part of this process, explore potential ways to creatively use energy at the plant.
- 2.2. **Land Acquisition and Preservation Policy** – Develop a policy establishing goals, criteria and strategies for the acquisition and preservation of public space. *(PRCR)*
- 2.3. **Smoking Ban (County Public Spaces)** – Continue to look for ways to reduce public exposure to second hand smoke by initiating selective ban in County parks and near building entrances. *(PRCR/CMO)*

## 3. ECONOMIC SUSTAINABILITY

- 3.1. **Planning & Development**
  - 3.1.1. **Columbia Pike Land Use / Housing Study** – Advance a land use and housing plan for the primary residential portions of Columbia Pike not presently designated as Special Revitalization Districts. *(CPHD)*
  - 3.1.2. **Crystal City Plan Follow-up** – Work with the Crystal City Citizens Review Council to monitor progress in implementing the Sector Plan and achieving its goals, update the Zoning Ordinance to support the Plan’s guidance for the revitalization and next generation development in Crystal City and develop submittal requirements for block plan applications in conjunction with final site plan proposals. *(CPHD/AED/DES)*
  - 3.1.3. **East Falls Church Plan** – Finalize the staff-produced Area Plan providing a vision for transit-oriented development in the East Falls Church area. *(CPHD/DES)*
  - 3.1.4. **Rosslyn Sector Plan** – Initiate the update of the Rosslyn Sector Plan to provide a framework for future development in Rosslyn. *(CPHD)*
  - 3.1.5. **Historical Resources** – Complete initial phase (garden apartments and commercial buildings) and facilitate community discussion on strategies for preserving high priority assets. *(CPHD)*
  - 3.1.6. **Five Year Review of Comprehensive Plan** – Review amendments to the Comprehensive Plan that have taken place during the previous five years and lay out planning initiatives likely to occur during the next five years that may result in amendments to one or more elements of the Comprehensive Plan or its supporting documents. *(CPHD)*
  - 3.1.7. **Zoning Ordinance Update** – Revise the sign ordinance and begin the update of the Zoning Ordinance to reflect current practices and objectives, improve comprehensibility, and facilitate consistent and equitable administration. *(CPHD)*

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- 3.1.8. **Retail Policy Update** – Review, update and refine existing retail policies (including Retail Action Plan) to reflect current practice and objectives, which will serve as the basis for appropriate changes in the Zoning Ordinance (as part of Item 3.17) relating to retail **(AED)**

### 3.2. Partnerships

- 3.2.1. **Chairman's Roundtable** – Bring small business owners together to share experiences relating to permitting and other County regulations, help improve processes and regulations, improve access to information about requirements, provide customer-friendly service, and offer assistance to solve problems and overcome obstacles. **(CPHD/AED)**
- 3.2.2. **Fire Station 10 / Wilson School Redevelopment** – Facilitate the development of a coordinated plan for the redevelopment of Fire Station 10 and Wilson School. **(CPHD)**
- 3.2.3. **County-School Collaboration** – Continue work with Arlington Public Schools in support of the joint collaboration policy and work plan. **(CMO)**

### 3.3. Transportation (DES)

- 3.3.1. **Bicycle and Pedestrian Access and Safety Program** – Continue to promote bike use (including expanding Capitol Bikeshare program into the Rosslyn-Ballston corridor) and enhance bike safety.
- 3.3.2. **Columbia Pike Streetcar** – Develop streetcar system along Columbia Pike from Bailey's Crossroads to Pentagon City, focusing on concluding the environmental assessment and applying for federal funding.
- 3.3.3. **Crystal City / Potomac Yard Bus Transitway** – Complete design and construct a bus transitway from the Pentagon City Metrorail station through Crystal City and Potomac Yard to the Braddock Road Metrorail station.
- 3.3.4. **Crystal City Streetcar** – Develop a streetcar system in Crystal City focusing on environmental planning, design and preliminary engineering of a streetcar line from the Pentagon City Metrorail station through Crystal City and Potomac Yard to Four Mile Run.
- 3.3.5. **Master Transportation Plan** – Update the final element (streets) of the Master Transportation Plan.
- 3.3.6. **Public Transit** – Start construction on Columbia Pike SuperStops, design ART House Phase 1 improvements and add new buses to ART fleet.

## 4. SOCIAL SAFETY NET

### 4.1. Affordable Housing

- 4.1.1. **Affordable Housing** – Continue progress towards expanding the County's affordable housing stock and review the County's Affordable Housing Goals and Targets. **(CPHD)**
- 4.1.2. **Year-Round Homeless Shelter and Services Center** – Work towards identifying a location for a year-round low-barrier homeless shelter with services tailored to client needs. **(DES/DHS)**
- 4.1.3. **Mary Marshall Assisted Living Residence** – Complete construction and initiate operation of assisted living project for older persons with mental and physical disabilities. **(DHS)**

### 4.2. Cultural and Economic Inclusion

- 4.2.1. **Special Events Policy** – Update the special events policy and improve efficiency and effectiveness of major community events. **(CMO/PRCR/Police)**
- 4.2.2. **Civic Engagement** – Develop and expand new ways to participate in the County decision-making process to enhance civic engagement.
  - 1) **Civic Engagement Certification Program for County Staff** – Design, offer and encourage employee participation in the program as part of the Arlington Institute.
  - 2) **Arlington County Civil War Sesquicentennial Committee** – Assist in the planning and offering of events to commemorate the 150-year anniversary of the Civil War. **(CPHD)**
  - 3) **Tell Arlington's Story** – Support activities to "tell Arlington's story" as part of an effort to build community, honor our history and share a sense of identity. **(CMO/PRCR)**

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## 5. CAPITAL PROGRAM

5.1. **Capital Improvement Plan (CIP) Work Group** – Establish and work with the CIP Work Group to develop a capital strategy including addressing capital maintenance. **(CMO/DES/PRCR)**

### 5.2. Major Projects Under Development

- 5.2.1. **Long Bridge Park** – Complete phase I of construction on athletic fields, esplanade, landscaping and begin design of phase 1 of the Aquatic Center **(PRCR/DES)**
- 5.2.2. **Fire Station #3 (Cherrydale)** – Complete construction of the new fire station. **(DES/Fire)**
- 5.2.3. **Arlington Mill Mixed Use Project** – Demolish the old center and begin the first phase of construction that includes five-story community center, garage, and a public plaza; develop affordable housing project with partner, secure financing, and start design **(DES/PRCR/CPHD)**
- 5.2.4. **Fire Logistics Training Center** – Initiate construction of six-story training tower, confined space training facility, fire engine pump testing arrangement and logistics building. **(DES/Fire)**
- 5.2.5. **Water Pollution Control Plant** – Complete multi-year program to expand and upgrade the Water Pollution Control Plant to meet new standards, minimize environmental impact and meet future needs. **(DES)**